

La Présidente

George S. Barrett CEO Cardinal Health 7000 Cardinal Place Dublin, Ohio 43017

Paris, July 18th, 2011

Dear President,

Since its creation in 1999, the G20 aims at supporting the international dialogue and cooperation by integrating the principle of a widened discussion, which takes account of the increasing economic weight of a certain number of countries. From the first meeting in London, the association of the economic actors with the reflection of the political leaders took place.

Since then, B20 (Business 20) gradually imposed itself as part of the G20, proposing a forum for exchanges at the highest level of the worldwide economy, a shared diagnoses on the measures to be taken and solid recommendations to be presented to the world political leaders. MEDEF, the French Business Confederation, representing 800 000 companies, was charged by The President of the French Republic, Nicolas Sarkozy, to organize the B20 in Cannes, November 1-3.

22 Business Organizations and more than 100 CEO from all around the world, representing all sectors, will be working together with the aim at providing the G20 Heads of State with recommendations to be taken into account in their final decisions.

I will be very glad and honored if you agree to take part in this work next November. Your responsibilities, your international vision and your capacity to imagine new solutions to the economic challenges we face nowadays constitute important assets which would guarantee the quality of our work. Your presence in Cannes, next to other important economic leaders of the world, would certainly reinforce the impact and the visibility of the B20.

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11 high level working groups were constituted - please find the list at annex. They correspond to the priorities defined for the G20 and B20 Summits in Cannes. I thank you for indicating, if you accept the principle, the group to which you wish to bring your expertise and your contribution.

My teams are naturally at the entire disposal of yours in the preparation of the Summit. But do not hesitate to contact me directly if necessary.

I am convinced that the work we are initiating and which will be continued until November will be decisive for a better integration of our concerns and our aspirations in the Heads of State Summit's conclusions. This is essential for the adoption of common solutions which will allow our economies to find the way of a strong growth.

Sincerely yours,

Laurence Parisot